DELUXE DENTAL

DENTISTRY FOR KIDS & ADULTS













BOOK OF KNOWLEDGE

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Call Center

Call Center Monitoring Procedure / Performance Policies / Employee Consent/ Outgoing Call Performance Matrix Policy / Procedure

Employees should strive to minimize the number of missed calls to ensure excellent customer service. Make certain to discuss expanded job duties with your immediate manager to ensure an appropriate performance target for daily call goals.

The maximum number of missed calls per day should not exceed 10.

Consistent failure to meet this standard over a 5 day period may result in further action, including retraining, mentorship, lateral company shift, or dismissal.

If an employee misses 25 or more calls in a shift, they will be considered that day eligible for further retraining, mentorship, a lateral company shift, or dismissal.

When scheduling new patient appointments make certain to have adequate time before the end of day schedule.

Dedicated call center staff are expected to make 150 outgoing calls per day, assuming their job duties primarily involve call production.

Failure to achieve the 150-call milestone over a period of five consecutive days will result in an employee evaluation

Based on the evaluation, the employee may be referred for continued training and mentorship.

If after additional training and mentorship the employee doesn't achieve performance expectations an employee evaluation summary review will be generated by management to make a recommendation for reassignment, additional training, or dismissal.

Call Center Continued Monitoring of Performance

The call center management team will monitor the total number of outgoing calls per extension and a number of missed calls for each employee on a daily basis. Generating weekly performance summaries highlighting the number of total outgoing calls generated and missed calls for each employee.

Performance Evaluation: At the end of each day, the management team will review the reports to identify employees who have not achieved outgoing call expectations and missed calls not exceeding more than 10 calls per shift.

Initial Feedback: Employees who have not achieved outgoing call expectations and or have also missed more than 10 calls consecutively over a 5-day period will be provided with a summary review, feedback, and guidance on improving their performance.

Continued Monitoring / Retraining/Mentorship: Employees who consistently miss call expectation goals and or miss more than 10 calls per day for 5 consecutive days could be either enrolled in a retraining program or assigned a mentor to help improve their performance.

Lateral Company Shift: In some cases, if an employee's performance does not improve despite retraining or mentorship, they may be considered for a lateral shift to a different role within the company where their skills may be better suited. This will be identified and considered in an employee evaluation summary review.

Dismissal: If an employee fails to meet the performance standards after the above steps have been taken, an employee may be terminated, reassigned, or dismissed from the company.

How to lead a call

When making appointments and speaking to patients on the phone it is important to lead them. Introduce yourself and where you are calling from, disarming them gets their attention off whatever else they're doing and gets them focused on you. Politely explain the purpose of your call. When setting up an appointment, tell them a date and time. "I have you all set up for Friday the 10th at 2:00" instead of "What time works well for you?" or "How about Monday at 2:00?". This assertive confidence will more likely end up with an appointment. The patient will often make the time work out for them. Giving them too many options can delay some patients and end with no appointment made.

Phone Scripts

Answering Calls Script:

You: "Thank you for calling Deluxe Dental, this is (Your Name), how can I help you today?"

Patient: "Hello, I'd like to schedule an appointment."

You: "Have you been to our office before?"

If they have been to the office: "Okay great, what is your first and last name and what location do you visit?"

Patient: "Thank you, I have you all set up for next Friday the 17th at 1:00 we look forward to seeing you."

If they are a new patient: "Okay great, let me start by getting some information."

If they are a new patient you will collect all needed information i.e. full name, address, two phone numbers, birth date, email, social security, insurance and member id number and lastly make sure you have the **REFERRAL SOURCE**.

** You will schedule this appointment in the correct section at a reasonable time for the patient if we have it available.

MAKE SURE WHENEVER YOU MAKE AN APPOINTMENT BEFORE YOU HANG UP THE PHONE YOU VERIFY THE APPOINTMENT DATE AND TIME WITH THE PATIENT. ALWAYS SAY THANK YOU AND HANG UP AFTER THE PATIENT THAT WAY IT ELIMINATES ANY NEGATIVE FEEDBACK.

You could slam the phone down and the patient could still be on the phone and hear the noise and assume you had an attitude with them and when they come in typically that's the first thing a customer of any sort will remember "that you had an attitude" and that could lead back to our employer and we don't want that, we want our customers to feel appreciated whenever they call or come into our location so just be alert at all times in the office and on the phone. A good way to always start the phone call off good is to **SMILE**, when you smile while over the phone it helps ease the awkward tension on the phone and makes the call go over easy and hopefully that will avoid the patient to feel otherwise.

Recall Script:

You: "Hello this is (Your Name) calling from Deluxe Dental may I speak with (Patient's Name)?"

Patient: "This is she/he"

You: "The reason for my call is to inform you that you are due for a 6 month cleaning and exam lets get you scheduled as soon as possible."

Patient: "Okay, sounds good!"

You: "I have you all set up for Tuesday May 10th at 11:00 am"

Patient: "No I have an appointment that day"

You: "Okay no problem! We will move it to Friday the 13th at 2:00?"

Patient: "That sounds good I'll take that appointment"

You: "Okay so we will see you on Friday the 13th at 2:00, if anything comes up just give us a call, we will also give you a call the day before to confirm your appointment."

Patient: "Okay thank you bye"

You: "Thank you and have a great day" (DON'T FORGET TO SMILE)

** You will schedule this appointment in the correct section at the agreed time.

MAKE SURE WHENEVER YOU MAKE AN APPOINTMENT BEFORE YOU HANG
UP THE PHONE YOU VERIFY THE APPOINTMENT DATE AND TIME WITH THE
PATIENT. ALWAYS SAY THANK YOU AND HANG UP AFTER THE PATIENT THAT
WAY IT ELIMINATES ANY NEGATIVE FEEDBACK.

Treatment Script:

You: "Hello this is (Your Name) calling from Deluxe Dental may I speak with (Patient's Name)?"

Patient: "This is she/he".

You: "The reason for my call is that the doctor was reviewing your chart and our records indicate you have some unfinished treatment. It is important to get this taken care of so we can prevent future damage to your teeth."

Patient: "What days do you have available?"

You: I have set you up for August 27th at 1:00 pm"

Patient: "Yes, I will take that"

You: "Okay perfect! We look forward to seeing you on the 27th at 1:00 pm."

Patient: "Okay thank you bye"

You: "Thank you and have a great day"

ALWAYS MAKE IT PERSONAL WITH THE PATIENT, TRYING TO CONNECT WITH THE PATIENT ON A PERSONAL LEVEL MAY EASE POSSIBLE TENSION. INSTEAD OF SAYING "SO YOU CAN GET IT TAKEN CARE OF" TRY SAYING "SO WE CAN GET IT TAKEN CARE OF". TELL THE PATIENT THAT YOU (PERSONALLY) LOOK FORWARD TO SEEING THEM LETS THEM KNOW THAT THEY ARE APPRECIATED.

How to Handle an Upset Patient on the Phone:

1. Example: Patient wants refund

Patient: "I was not satisfied with my dental work, I got a crown done and I don't like it. I want my money back. I never said I wanted my tooth to be this color!"

Response: "I am so sorry sir, what is your name and date of birth so i can get your account pulled up?"

Patient: "First, last name 1-2-34, i want to speak to the manager right now!"

Response: "Okay what i can do for you is send your information over to our office manager and biller via email and you will hear back from them within 24-48 hours."

Patient: "No, I want to talk to someone right now!"

Response: "if you'd like i can put you on a brief hold and call her office to see if she is available for you, give me just a second."

At this point you don't want to seem as if you do not care or won't try to contact anyone for them, call over to your office manager and briefly explain the situation, most likely you will be told to send them an email and repeat the 24-48 response time.

Response: "Okay sir sorry for the hold, i was not able to get an office manager for you at the moment so again i am going to get a good phone number for you and send them an email and you will hear back from them within 24-48 hours."

If the patient continues as they want someone right now, apologize for the inconvenience and reassure them they will get a call back. There at this point is nothing more you can do

How to Handle an Angry Patient in the Office:

2. Example: Patient is upset about waiting

Patient: "Excuse me, I had an appointment at 1pm and it's 2pm. How much longer do I have to wait?! This is ridiculous. What's the point of an appointment if you're not going to get me in on time???"

Response: "I am so sorry for the wait ma'am i do know our doctors can sometimes get caught up on treatment but if you give me one second i can check to see if i can give you an estimate what is your name? Again I am sorry about the wait."

At this point you will get up and check to see where her chart is in order and then check the rooms. If you notice there is an empty room try to get an assistant to see if it's been cleaned and if so ask if you can seat the patient and if you get the ok then go ahead, but always seat whoever is next in order, even if it's not the angry patient.

BUT FIRST BEFORE YOU SEAT

Response: "I am so sorry ma'am it does look like there is 1 person about to be sat right now and then you will be next, i do see the doctor finishing up too do you should be sat within the next 10-15 mins. I am again so sorry as the doctors got tied up."

Patient: "That's stupid! Why did I even have an appointment if you're going to be so behind, you shouldn't have so many people or be taking walk-ins!!!"

Response: "I am sorry this was not expected as treatment can take a little longer than usual. If you don't want to wait I can always try to reschedule for an early morning appointment so you can get in and out and not rush anyone during their appointment. I am so sorry for the inconvenience." We are one in a FEW that take medicaid.

How to Handle a Patient Who Wants More Than Just a Copy of Their X-Rays:

Initial fee of \$24.48 per request for a copy of the record
Paper copies:
\$1.22 per page for the first 20 pages
\$0.61 per page for pages 21 through 50
\$0.24 per page for pages 51 and over

This is posted at the front desk for the front staff to address whenever a patient comes in wanting more than just a copy of x rays. For example if a patient comes in asking for their dental notes, tooth chart or multiple copies of x rays then this would apply. Alway tell the patient documents will take 24-48 hours to be prepared when they call.

Make sure you make the patient aware that there will be a charge per michigan law if they are wanting more than just a copy of their x-rays. And for that they only get ONE

copy per lifetime, any time they get a second or third copy of an x-ray then this would apply.

If they want you can show them the posted paper and if they question the validity tell them this is something they can find right on the michigan.gov internet page.

Make sure you make note in the patient notes that they picked up documents, what document and if they paid for the documents. This must be noted for future reference. Put payment in account like normal if they do pay for the documents.

How to Handle Someone Calling on Behalf of Someone Else:

3. Example: Girlfriend calling on behalf of boyfriend

Patient: "This is	girlfriend and i'm calling because he got teeth pulled		
yesterday and you guys didr	n't give him any medication, he needs son	nething he is in	
pain."			
•	m going to need to speak to as a sometion with someone other than him, ca	1 2	
Patient: "he is in pain he car account?"	nt talk and asked me to call, why can't you	u just look at his	
Response: "I'm sorry but we	e cant do anything without speaking with	first.''	

•	1 ,	can sign a document stating they give us with whomever they put on said document.
Example: " I	give	permission to talk and discuss my
treatment and acco	unt from Deluxe Der	ntal."

Excellent customer service phrases to kick off a positive conversation



Incorporating positive, professional words for customer service into your daily interactions can set an upbeat tone for your team, even when <u>handling customer complaints</u>. These magic words for customer service can help you start each call on the right foot.

1. "Nice to meet you."

This welcoming phrase immediately shows the customer that the call is more than a one-off transaction. Taking the extra step to introduce yourself adds value to the conversation while providing <u>great customer service</u> that helps build a relationship.

2. "How do you prefer to be addressed?"

Make a solid first impression by displaying respect right out of the gate. Asking how someone prefers to be addressed conveys that you're inviting them into an inclusive environment. If their response differs from what's on file, you can add a note in your <u>customer service solution</u> to better personalize your future interactions.

3. "How may I assist you today?"

If it ain't broke, don't fix it. This classic customer service phrase is equal parts polite and professional, and it lets the customer know you're ready to listen and eager to help with whatever issue they may have.

4. "I'm happy to help."

This dynamic phrase is effective at the beginning or end of a call. The customer reached out because they needed assistance, so kicking off the call by telling them you're happy to help can set a positive tone. They will understand that you want to guide them to a satisfactory resolution.

After you resolve their issue, you can add that you're happy to help if they need further assistance and invite them to reach out again, making this customer service phrase a perfect bookend to a memorable customer interaction.

What to say to customers while gathering information



After greeting the customer, it's time to practice your active listening and other <u>customer service</u> <u>skills</u>. Here are a few of the best customer service phrases to keep things positive while gathering information.

5. "Great question! I will find the answer for you."

You can't have all the answers in your back pocket. When the customer drops a question you need to research, this phrase lets them know you'll do what it takes to get the answer. Take the time to get it right instead of rushing and providing incorrect information.

6. "Is it okay if I place you on a brief hold?"

If you need to take a few moments to review their account to gather customer context or reach out to another resource for help, ask permission using this polite phrase before you put the customer on hold. This quick check-in is courteous and demonstrates that you value their feelings throughout the interaction.

7. "From what I understand, the issue you're experiencing is [paraphrase the issue]."

When you repeat information back to the customer, it shows them that you're actively listening and processing the conversation. Summarize their issue into key points and confirm them with the customer. That way, they can correct misunderstandings or add details so you can start forming a plan.

8. "I've read through your previous conversations with our team."

A major pain point for customers is repeating information, especially if they're calling back about an unresolved issue. After reviewing previous conversations, this phrase establishes that you proactively gathered the customer's information and context needed to seamlessly continue the conversation without requiring the customer to fill in the gaps.

9. "I would love to understand more about that."

The more details you can collect from the customer, the better you'll be able to properly diagnose the problem and find a solution to the root cause. This courteous phrase prompts the customer to elaborate on their issue so you can fully understand the situation. If you need to loop in a subject matter expert or manager for assistance, you can provide the necessary details for your team to work toward a solution.

10. "Thank you for taking the time to explain that."

A complex issue may take some time for your customer to explain. During their explanation, they may relive some negative feelings from their experience. After they finish, offer an authentic "thank you" as you process the details.

11. "Please let me know if I've misunderstood anything."

If your customer calls in with a new issue you never discussed in prior conversations, you may need to distill some information in real time. As you repeat and summarize their details, this phrase invites the customer to collaborate with you to ensure everything is correct.

Empathetic phrases for upset customers



A frustrated customer is often easy to read. Their inflection—even through messaging channels—can suggest they're unhappy. Some customers might even tell you they're upset. Showing empathy is crucial during these interactions. The following empathetic customer service lines can help you prevent escalation while continuing to build stronger <u>customer relations</u>.

12. "I understand how frustrating that must be."

Let the customer know you are on their team and understand how they feel. This phrase suggests that you've been in their position before and that you understand how to help them reach a satisfactory resolution.

13. "That would upset me, too."

This phrase validates your customer's feelings and creates a compassionate environment conducive to working toward a solution together. Once you've demonstrated to the customer that their issue has merit and you would have reacted similarly, you can move forward more comfortably.

14. "I'm sorry you're going through this."

Being genuinely apologetic is a <u>great way to handle angry customers</u> and transform an uncomfortable situation into a positive experience. This phrase communicates empathy, transparency, and assurance to learn from the mistakes that led to the issue.

15. "Thank you for bringing that to our attention."

Show appreciation to the customer for telling you about an issue you might not have known existed with this classic phrase. It's a quick and polite way to recognize their efforts and express gratitude for their feedback.

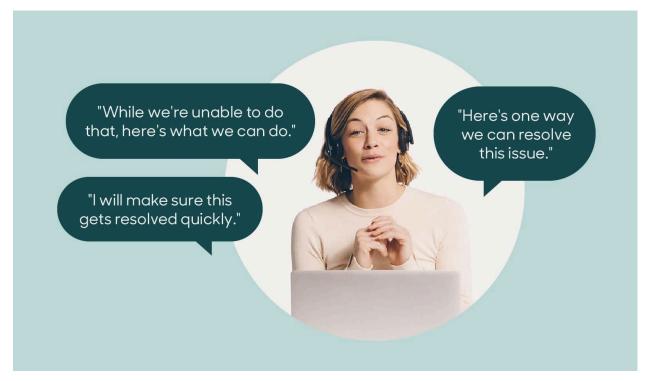
16. "I absolutely understand why you would want that."

This phrase works when a customer specifies their preferred solution to an issue, but it may not be something you can offer. Express your understanding of their motivations and how you can relate—then transition the conversation using other positive phrases that offer solutions.

17. "Thank you for understanding."

If you exhausted all options and your team hasn't found a satisfactory solution, you can use this phrase to deliver the news. You can't win 'em all, but expressing appreciation to the customer for understanding and embracing the outcome can go a long way toward relationship building.

Customer service lines that offer solutions



18. "While we're unable to do that, here's what we can do."

Sometimes, the customer may want a specific resolution after you exhausted all avenues to make it happen. When the answer is no, this phrase enables you to offer an alternative solution that you can provide.

19. "Here's one way we can resolve this issue."

This phrase allows you to offer an immediate solution and keep the conversation headed in a positive direction. This phrase will lead to a plan of action and prepare the customer with an understanding that they're on the verge of resolution.

20. "If you can [action], then I can [action]."

If a customer is frustrated, the last thing you want to do is add a task to their plate. However, some solutions require the customer to take the first step so you can do your part. Use this phrase to politely ask them to accomplish what you need them to do to help you set the resolution plan in motion.

21. "I will make sure this gets resolved quickly."

This phrase tells your customer that you are overseeing the plan of action and working quickly to resolve their issue. They will appreciate you taking ownership of the situation and value your <u>customer-centric approach</u> to ensure their satisfaction.

22. "I've passed your feedback to our team"

Customers want to know their feedback is being heard and taken seriously. Assuring them that you've looped in a team that can consider and implement their suggestions amplifies the <u>voice of the customer</u> and communicates their value to your business.

The dirty dozen:

12 customer service phrases to avoid One or two negative phrases can quickly shift a conversation and result in an escalation. Here are customer service lines to avoid awkward interactions and <u>dissatisfied customers</u>.

1. "I don't know."

2. "That's not my job." 3. "You misheard me." 4. "No, I can't. 5. "Actually" 6. "I'm sorry you feel that way." 7. "What else do you need?" 8. "I'm not the best person to help with that issue." 9. "No." 10. "Calm down." 11. "We've never had this issue before." 12. "Unfortunately."

What is positive phrasing in customer service?

You don't always have to say perfect phrases for customer service to be successful. The key is keeping the conversation upbeat and optimistic. Positive phrasing in customer service removes negative words from conversations and replaces them with positive, confident language. These phrases prioritize what you can do for the customer rather than what you can't, emphasizing clear solutions to achieve customer success.

Implementing positive words in customer service can:

- Boost customer loyalty
- Build better relationships
- Reduce conflict and escalations
- Enhance the customer experience
- Raise customer satisfaction rates

Underscoring the importance of positive language in your <u>customer service training</u> can ensure that using positive customer service lines becomes second nature to your team.

How to forward a call

Steps:

- 1. Place patient on hold
- 2. Press new call and dial extension of the person/office you are trying to reach
- 3. Confirm they can take the call then end call
- 4. Hit the transfer button
- 5. Dial appropriate extension
- 6. Hit the transfer button again

How to change outgoing area code

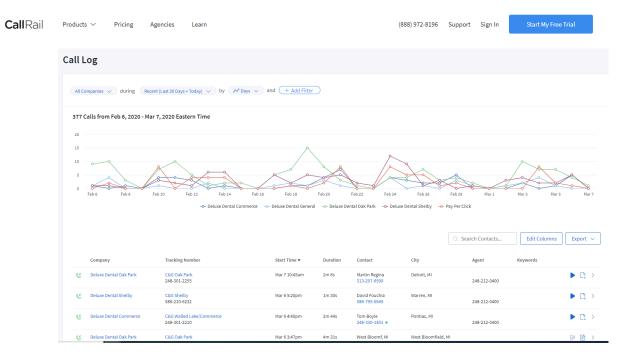
Steps:

1. Dial the area code, **, then dial the # you are trying to reach in order to call with the appropriate outgoing area code.

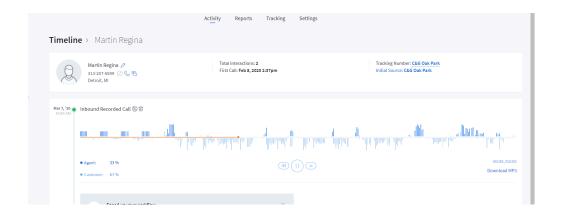
CallRail

Steps:

1. Log on to CallRail



- 2. Put headphones in if the computer doesn't have speakers
- 3. Play back each call



4. Write notes of what was found on each call ie: called pt to make appt, pt will call back at a later date.



5. If there is a problem with the way the employee handled the call, download the file. Send the downloaded file to the employee letting them know how they should handle things in the future. You must attach Frank and SanJuana to the message before sending.